

Township of Livingston

2008 MUNICIPAL FUNDING PROPOSAL

As proposed to the Township Council April 21, 2008

Mayor

Gary S. Schneiderman

Deputy Mayor

Charles "Buddy" August

Township Council

Rudy Fernandez

Arlene A. Johnson

Stephen A. Santola

Township Manager

Michele E. Meade

Deputy Township Manager

Russell A. Jones, Jr.

Township Clerk

Glenn R. Turteltaub

Township Attorney

Sharon L. Weiner

Chief Financial Officer

William S. Nadolny

Statutory Auditor

Samuel Klein & Company

TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL

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The 2008 Municipal Budget, as proposed to the Township Council on April 21, 2008 is \$41,868,609, and increases appropriations by approximately \$2.4 million, or 6.1%, compared to the final 2007 budget. General revenues, realized from sources other than the local property tax levy, will increase by approximately \$378,000, or 2.5%, compared to last year. The net increase in the proposed local property tax levy will be approximately \$2 million, or 8.2%, compared to 2007.

Despite efforts to minimize increases in local property taxes by holding inflationary increases in the ongoing costs of providing services to \$1.4 million, an increase in spending of 3.5% compared to 2007, and an increase in general revenues of over \$700,000, several issues outside of the Township's control will have a significant impact on the 2008 budget and local property tax levy.

Mandated Pension Payments

As a result of legislation adopted in 2003, pension payments for the Police and Fire Retirement System ("PFRS") and the Public Employees Retirement System ("PERS") were required to be phased back into local budgets based on updated actuarial valuations. The five-year phase-in period began in 2004 for PFRS and 2005 for PERS, and required that twenty percent of total pension liabilities be budgeted in the first year, and increased by twenty percent in each subsequent year until full funding is achieved in the fifth year. Payments to the Police and Fire Retirement System will reach the full funding level in 2008. The five-year phase-in period for the Public Employees Retirement System will be complete in 2009.

As a result of this phase-in, mandated pension payments will increase by \$995,395. This one item alone accounts for a 2.5% increase in the municipal budget in 2008.

Loss of State Revenues

Under the recent State budget proposal, four sources of revenue from the State of New Jersey have either been reduced or eliminated for 2008. The total loss to the Township will be \$322,424, reducing by nearly one-half the amount of additional general revenue available to offset the costs of providing services this year.

Decline in Tax Assessments

Due to reductions from tax appeals, the Township's total assessed value declined by \$4,670,500, or one-half of one percent, for 2008. Because the local property tax levy is apportioned among all properties based on total assessed value, a decline in the total value results in a higher tax rate regardless of changes in the tax levy. This decline in total tax assessments will have the effect of increasing the local property tax rate by 0.5%.

Local Property Tax Rate

	<u>Tax Levy</u>	<u>Tax Rate</u>	<u>Pct. Change</u>
2007 Local Property Tax	\$ 24,551,024	\$ 2.54	
Increased Cost of Providing Services	1,395,800		
Less: Additional Non-Tax Revenues	- 700,868		
Local Property Tax – Ongoing Operations	\$ 25,245,956	0.07	2.8%
Additional Pension Costs	995,395	0.10	4.1
Loss of State Revenues	322,424	0.03	1.3
Local Property Tax – With Special Items	\$ 26,563,775	\$ 2.74	8.2%
Decline in Total Assessed Value		.02	0.5
2008 Estimated Local Property Tax	\$ 26,563,775	\$ 2.76	8.7%

Budget CAPS

The maximum statutory increase in appropriations subject to the CAP is 2.5%, with an additional 1% increase permitted if an index rate ordinance is adopted. The proposed budget is \$266,385 over the statutory 2.5% CAP; however, the adoption of an index rate ordinance to the maximum 3.5% permitted will provide for additional appropriations of \$270,339 within the CAP. Utilizing the index rate ordinance, the proposed 2008 budget is \$3,954 under the appropriations CAP.

Beginning in 2008, the State of New Jersey has also imposed a 4% tax levy CAP, thereby restricting increases in the local property tax levy. Because certain legal obligations and mandated expenditures are excluded from the new tax levy cap, and a significant portion of 2008 increases are due to mandated expenditures, the proposed budget is well within the limitations of the new tax levy cap. The proposed budget is \$556,989 below the maximum property tax levy permitted in 2008.

Significant Increases and Decreases

Proposed 2008 appropriations, by category, are compared to 2007 budget amounts on pages 5 and 6. It should be noted that the prior year budget used for comparison is the *final* budget, which may differ from the *adopted* budget as a result of budget amendments and transfers that occur during the year. Appropriation amounts included in the adopted budget are estimated costs for the upcoming year and it is not uncommon for actual circumstances to necessitate transfers between budget accounts. In 2007, spending was curtailed or postponed in several areas to provide sufficient funds for unexpected increases in insurance, energy costs, and variable-rate debt service. A summary of budget amendments and transfers, by category, is included on pages 15 and 16.

In general, the appropriations by category proposed for 2008 compared with 2007 final budget amounts reflect inflationary increases in the costs of providing services, including salaries and other expenses. Those categories of expenditures that exhibit significant percentage increases or decreases are explained below.

Administrative and Executive: +13.7%

In 2008 the position of Chief Financial Officer/Deputy Township Manager, previously budgeted in Financial Administration, was split into two full-time positions, and the salary of the Deputy Township Manager was reallocated to this area.

Financial Administration: -5.7%

Staffing in the Tax Collector's Office has been reduced by two positions.

Engineering and Public Works: +13.0%

Increases in this area are the result of the delayed filling of vacancies in the Engineering Department during 2007, the transfer of building maintenance functions from the Recreation Department to the Public Works Department to coincide with the relocation of municipal offices to the Senior-Community Center, the centralization of vehicle maintenance operations within the Department of Public Works, and the adjustment of Public Works salary schedules.

Municipal Court: +7.1%

Includes new overtime costs that will be incurred due to a change in schedule for evening Court sessions. This expense will be eliminated when the Court is relocated to the new municipal building.

Energy Costs and Utilities: -19.7%

The decrease in this area is the result of the proper allocation of electricity expenses to the newly-established Sewer Utility, thereby decreasing the amount to be charged to the general fund. Revenues were not sufficient in the Sewer Utility to sustain these costs during the initial year of operation in 2007.

Programs Offset by Grant Revenues: +8.9%

These appropriations are funded by Federal, State and County grants that are dedicated for specific purposes and cannot be used to fund other areas of the budget.

Capital Improvements: +17.6%

The increase in capital projects relates to improvements to be funded by a grant from the New Jersey Department of Transportation. The proposed increase in locally-funded capital improvements for 2008 is \$2,000 or 0.65%.

Salaries and Wages

Comparative increases in salaries and wages for Police, Fire, and non-uniform departments appear to be significantly higher than normal because actual 2007 expenditures were reduced, and the filling of several vacant positions delayed, to provide sufficient funds for transfers. In general, salary line items reflect increases for cost-of-living increases and steps-in-grade. Although the number of employees budgeted for 2008 is the same as in 2007, the 2008 budget

includes three new positions for 2008: a full-time Human Resources Coordinator in the Administrative and Executive budget, a full time Chief Financial Officer in Financial Administration, and a part-time Account Clerk in Engineering and Public Works.

Cost Saving Measures

Measures to reduce the impact of potential increases in the cost of providing services to residents were focused in the following areas.

- Significant savings were achieved for goods and services that are purchased every year:
 - Laboratory services – one year savings of \$37,792.
 - Outside employee uniforms – one year savings of \$11,420.
 - Soliciting proposals for professional services during 2007 resulted in \$12,000 in savings.
- Soliciting proposals from recycling marketing firms. In 2006 the Township received no income from recyclables. Revenues realized in 2007 were \$91,494. Estimated revenues for 2008 are \$250,000.
- The movement of the Parks division from Recreation to Public Works has resulted in savings as well as additional services provided in both Parks and Public Works functions:
 - Repaired the Oval sprinkler system in house for a savings of \$5,000.
 - Eliminated turf maintenance contract for an annual savings of \$6,000.
 - Eliminated fertilizing and seeding contract at Okner Fields for a \$6,000 savings.
 - Eliminated contracts to service sprinkler systems for a savings of \$4,500.
 - Vinyl-sided the Parks Barracks in house and saved \$7,000.
 - Renovated the inside of the Parks Barracks in house – saved \$5,000.
 - Renovating the Old Recreation Building to create the Livingston Court House saved \$14,000.
 - Instead of replacing the Littell People’s playground, which was proposed due to the unavailability of parts at a cost of \$200,000, Public Works employees made a repair in house and replaced worn wooden roofs to renew the appearance for less than \$1,000.
- Public Works negotiated with micro-paving contractor to micro-pave the Northfield Fire House parking lot in exchange for storing equipment there for a savings of at least \$5,000.
- Public Works expanded the white metal recycling program to include any metal items. By soliciting new proposals, instead of paying for the dumpsters for this pickup at a cost of \$710 per month minimum and then paying for the disposal costs, we now have a contract to receive payment for the metal recycling at \$175 per long ton.
- Continued the collection of bagged leaves on County roads and in return received 400 tons of rock salt from Essex County. At a cost of \$49.24 per ton for rock salt, this exchange saved the Township \$19,696. The additional leaves had only a nominal increase in disposal costs.
- Refunded variable rate debt to the Essex County Utilities Authority for a debt service savings of \$24,000 beginning in 2008 for the next ten years.
- The purchase of a fit test machine for use by the Fire and Police Departments, a one-time expense of \$8,500, will save \$2,000 in annual expenses to an outside company from now on.
- Volunteer Fire Company contributed \$5,800 to purchase educational materials for the Fire Prevention Program saving the taxpayers money.

TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
SUMMARY OF REVENUES AND APPROPRIATIONS
CURRENT FUND

Revenues	Proposed 2008	Final Budget 2007	Percent Change
Surplus			
For Support of General Budget	\$ 4,346,000	\$ 4,424,000	-1.8%
Local Revenues	5,231,624	4,907,200	6.6%
Interlocal Revenues	66,248	63,700	4.0%
Intergovernmental Revenues			
Unrestricted	4,018,825	4,341,249	-7.4%
Restricted by Offsetting Appropriations	527,138	438,242	20.3%
Property Taxes			
Delinquent Taxes from Prior Years	1,115,000	752,000	48.3%
Local Tax to Support Current Budget	26,563,775	24,551,024	8.2%
Total Revenues	\$ 41,868,609	\$ 39,477,415	6.1%
Appropriations			
Department Operations			
Administrative and Executive	\$ 1,206,300	\$ 1,061,130	13.7%
Financial Administration	766,460	812,790	-5.7%
Legal Services	326,700	305,750	6.9%
Engineering & Public Works	3,204,120	2,835,741	13.0%
Construction Code, Planning & Zoning	1,064,000	1,011,780	5.2%
Fire	648,400	619,350	4.7%
Police & Emergency Management	9,180,264	8,737,358	5.1%
Health & Welfare	860,464	830,815	3.6%
Recreation & Education	1,717,850	1,777,160	-3.3%
Municipal Court	312,900	292,140	7.1%
Free Public Library	2,860,000	2,800,000	2.1%
Committees and Contributions	40,250	40,250	0.0%
Total Department Operations	\$ 22,187,708	\$ 21,124,264	5.0%
Non-Departmental Operations			
Risk Management & Group Insurance	\$ 3,376,640	\$ 3,177,980	6.3%
Solid Waste Collection & Disposal	3,657,200	3,421,000	6.9%
Energy Costs and Utilities	1,171,000	1,457,480	-19.7%
Pensions and Social Security	3,034,977	1,908,660	59.0%
Contingent	50,000	50,000	0.0%
Programs Offset by Grant Revenues	297,085	272,415	9.1%
Capital Improvements	582,000	495,000	17.6%
Municipal Debt Service	5,809,000	5,962,617	-2.6%
Deferred Charges	0	0	NA
Reserve for Uncollected Taxes	1,703,000	1,608,000	5.9%
Total Non-Departmental Operations	\$ 19,680,901	\$ 18,353,151	7.2%
Total Appropriations	\$ 41,868,609	\$ 39,477,415	6.1%

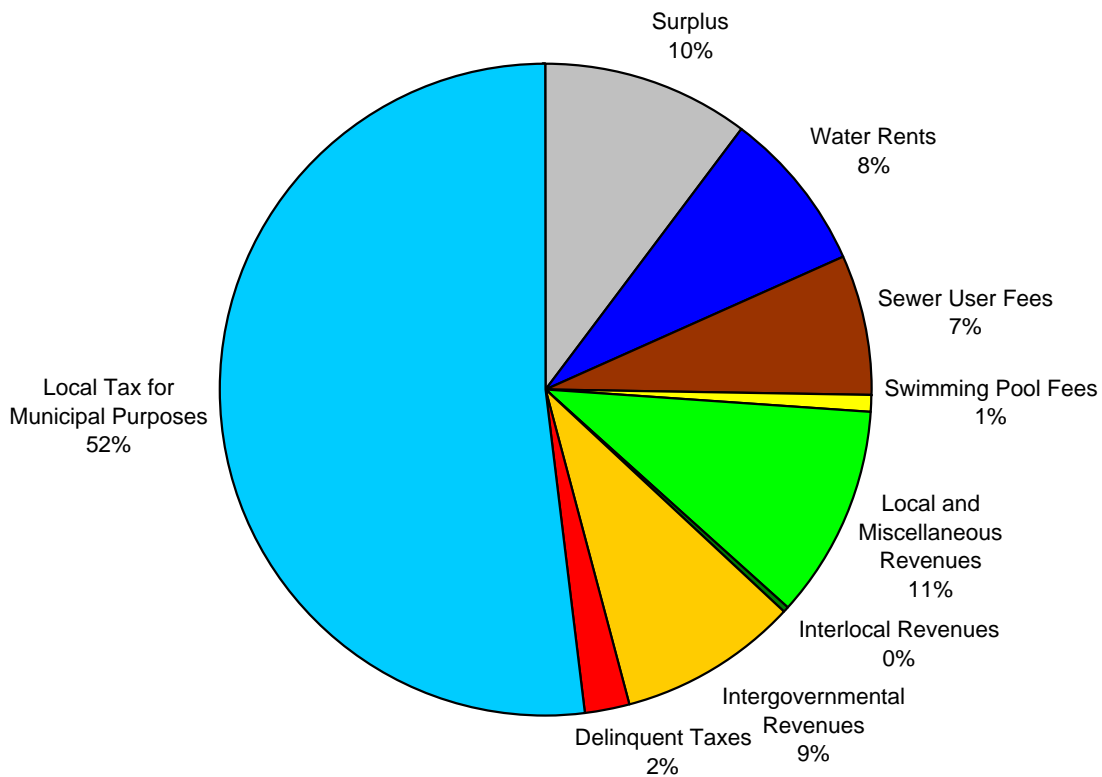
**TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
SIGNIFICANT INCREASES AND DECREASES
CURRENT FUND**

Revenues	Proposed 2008	Final Budget 2007	Percent Change
Delinquent Taxes	1,115,000	752,000	48.3%
Municipal Occupancy Tax	204,100	161,000	26.8%
Restricted Intergovernmental Revenues	527,138	438,242	20.3%
Uniform Construction Code Fees	800,000	720,000	11.1%
Municipal Court Fines and Costs	410,600	380,000	8.1%
Licenses, Fees and Permits	629,934	617,000	2.1%
Utilization of General Fund Surplus	4,346,000	4,424,000	-1.8%
Utility Service Fees	1,683,517	1,735,200	-3.0%
Unrestricted Intergovernmental Revenues	4,018,825	4,341,249	-7.4%
Interest on Investments & Deposits	522,800	630,000	-17.0%
Other Local Revenues Supporting Budget	1,046,922	727,700	43.9%
Local Tax for Municipal Purposes	26,563,775	24,551,024	8.2%
Total Revenues	\$ 41,868,609	\$ 39,477,415	6.1%

Appropriations	Projected 2008	Final Budget 2007	Percent Change
Pension and Social Security Payments	\$ 3,034,977	\$ 1,908,660	59.0%
Capital Projects	582,000	495,000	17.6%
Non-Uniform Department Salaries & Wages	7,235,729	6,590,801	9.8%
Fire Department Salaries and Wages	521,900	481,850	8.3%
Police Department Salaries and Wages	8,866,850	8,267,308	7.3%
Solid Waste Collection and Disposal	3,657,200	3,421,000	6.9%
Risk Management and Group Insurance	3,376,640	3,177,980	6.3%
Free Public Library	2,860,000	2,800,000	2.1%
Restricted Grant Programs	270,325	272,415	-0.8%
Municipal Debt Service	5,809,000	5,962,617	-2.6%
Department Operating Expenses	2,550,634	2,757,535	-7.5%
Energy Costs	1,171,000	1,457,480	-19.7%
All Other General Appropriations	229,355	276,769	-17.1%
Reserve For Uncollected Taxes	1,703,000	1,608,000	5.9%
Total Appropriations	\$ 41,868,609	\$ 39,477,415	6.1%

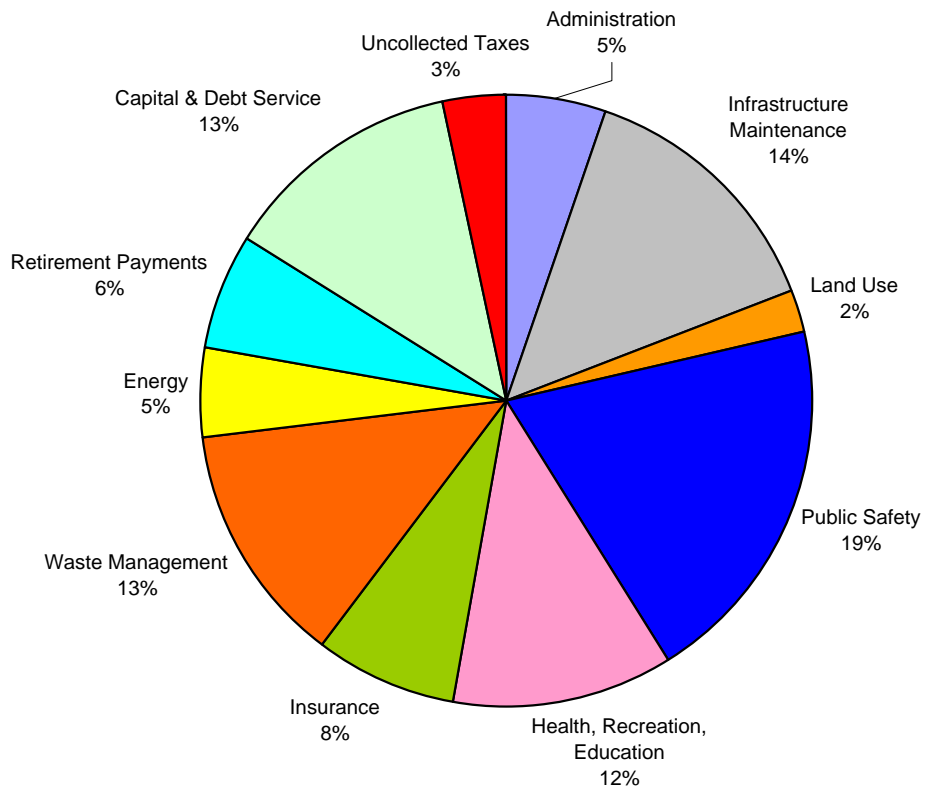
**TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
SOURCES OF FUNDING
CURRENT AND UTILITY FUNDS**

<u>Funding Source</u>	<u>Proposed 2008</u>	<u>Final Budget 2007</u>	<u>Percent Change</u>
Surplus	\$ 5,216,585	\$ 5,143,100	1.4%
Water Rents	4,070,000	3,507,000	16.1%
Sewer User Fees	3,550,000	3,290,000	7.9%
Swimming Pool Fees	515,000	475,000	8.4%
Local and Miscellaneous Revenues	5,363,224	5,016,600	6.9%
Interlocal Revenues	66,248	63,700	4.0%
Intergovernmental Revenues	4,545,963	4,779,491	-4.9%
Delinquent Taxes	1,115,000	752,000	48.3%
Local Tax for Municipal Purposes	26,563,775	24,551,024	8.2%
<u>Total Revenues</u>	<u>\$ 51,005,794</u>	<u>\$ 47,577,915</u>	<u>7.2%</u>



**TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
ALLOCATION OF RESOURCES
CURRENT AND UTILITY FUNDS**

<u>Resource Allocation</u>	<u>Proposed 2008</u>	<u>Final Budget 2007</u>	<u>Percent Change</u>
Administrative & Executive	2,299,460	2,179,670	5.5%
Engineering & Public Works	3,204,120	2,835,741	13.0%
Construction Code & Land Use	1,064,000	1,011,780	5.2%
Public Safety	10,141,564	9,648,848	5.1%
Health, Welfare & Recreation	3,012,369	3,013,275	0.0%
Free Public Library	2,860,000	2,800,000	2.1%
Health & Liability Insurance	3,855,750	3,511,980	9.8%
Solid Waste Collection and Disposal	3,657,200	3,421,000	6.9%
Energy and Utility Costs	2,323,900	2,101,580	10.6%
Pensions & Social Security	3,205,277	2,141,260	49.7%
Capital Improvements	621,230	531,500	16.9%
Municipal Debt Service	5,868,500	6,024,617	-2.6%
Water Supply Management	3,916,740	3,438,000	13.9%
Sewer System Maintenance	2,885,350	2,948,000	-2.1%
Other Appropriations	387,335	362,665	6.8%
Reserve for Uncollected Taxes	1,703,000	1,608,000	5.9%
Total Appropriations	51,005,794	47,577,915	7.2%



TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
CURRENT FUND SURPLUS¹ AND USES OF SURPLUS

<u>Projected Surplus Balances</u>	<u>Fund Balance</u>	<u>Deferred School Tax</u>
Balance, January 1	\$ 4,581,604	
Utilized in Municipal Budget	(3,600,000)	
Addition From School Tax Levy		\$ 2,364,754
<u>Additions To Fund Balance</u>		
Miscellaneous Revenues Anticipated	\$ 11,602	
Receipts from Delinquent Taxes	(76,793)	
Receipts from Current Taxes	894,426	
Non-Budget Revenues	339,229	
Cancellation of Outstanding Checks	-	
Interfunds Returned	-	
Unexpended Balance of Appropriation Reserves	142,042	
Cancellation of Grant Reserves	5,778	
Tax Overpayments Canceled	1,085	
Current Appropriations Canceled	41,100	
	<u>\$ 1,358,470</u>	
<u>Deductions From Fund Balance</u>		
Interfunds Advanced	\$ 562,379	
Charges to Operations	-	
Senior Citizen Deductions Disallowed	2,000	
Adjustments to Reserves and Receivables	3,949	
Refund of Prior Year Revenue	8,341	
Refund of Prior Year Taxes	31,425	
	<u>\$ 608,094</u>	
Results of Operations	<u>750,376</u>	
(Cash Deficit if negative exceeds Fund Balance utilized)		
Surplus Available, December 31	<u>\$ 1,731,980</u>	<u>\$ 2,364,754</u>
	<u>Fund Balance</u>	<u>Deferred School Tax</u>
<u>Expected Uses of Surplus</u>		
Amount Utilized in Municipal Budget	\$ 1,135,247	\$ 2,364,754
Total Expected Uses of Surplus	<u>\$ 1,135,247</u>	<u>\$ 2,364,754</u>
Projected Balance, December 31	\$ 596,734	\$ -
Amounts restricted (Due from State of NJ)	<u>(83,807)</u>	<u>-</u>
Projected Unrestricted Balance, December 31	<u>\$ 512,927</u>	<u>\$ -</u>

¹ Unaudited.

**TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
UTILITY SURPLUS FUNDS¹**

	<u>Water</u>	<u>Sewer</u>	<u>Swimming Pool</u>
Opening Balance, January 1	842,211	-	74,850
Utilized as Revenue in Prior Year Budget	(661,000)	-	(58,100)
Unrestricted Balance	<u>181,211</u>	<u>-</u>	<u>16,750</u>
Additions:			
Rents and Fees	567,665	131,939	(1,055)
Other Revenues	44,180	(17,500)	231
Nonbudget Revenue	290,524	8,588	10,025
Unexpended Balance of Appropriation Reserves	2,432	-	18,707
Unexpended Balances of Appropriations	228	-	100
Deductions:			
Prior Year Revenue Refunds			
Results of Operations	<u>905,028</u>	<u>123,027</u>	<u>28,007</u>
Anticipated in Current Fund Budget	(181,211)		
Available, December 31	<u>905,028</u>	<u>123,027</u>	<u>44,757</u>
Anticipated in Utility Budget	(705,000)	(123,000)	(42,585)
Anticipated in Current Fund Budget	(200,000)		
Unrestricted Surplus	<u>28</u>	<u>27</u>	<u>2,172</u>

¹ Unaudited.

**TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
CALCULATION OF CAP LIMITATIONS**

TAX LEVY CAP

2007 Amount to be Raised by Taxation	\$	24,551,024
Less: Prior Year Capital Improvement Fund		(310,000)
Adjusted Tax Levy Base	\$	24,241,024
 4% CAP		 969,641

Tax Levy CAP Adjustments:

Net Change in Debt Service	\$	9,483	
Loss in State formula aid		322,424	
Allowable Pension Increases		971,395	
Allowable Increase in Res. Uncoll. Taxes		-	
Increase in Group Health Benefits		-	
Recycling Tax Appropriation		-	
Current Year Capital Improvement Fund		312,000	
Deferred Charges to Future Taxation		-	
Recycling Tax Appropriation		38,200	
Value of New Construction & Improvements		235,915	
Total Tax Levy CAP Adjustments		1,889,417	

Maximum 2008 Tax Levy Permitted	\$	27,100,081
Projected 2008 Tax Levy		26,563,775

Amount Under (Over) CAP	\$	536,307
LFB Statewide Approved Blanket Waivers - Gypsy Moth Spraying		20,682

Amount Under (Over) CAP and Waivers	\$	556,989
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APPROPRIATIONS CAP

2007 Appropriations Within CAP	\$	27,033,905
2.5% CAP		675,848
Value of New Construction and Improvements		235,915

Allowable Appropriations Within CAP	\$	27,945,668
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Projected 2008 Appropriations Within CAP		28,219,523
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Amount Under (Over) CAP	\$	(273,855)
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Add: Health Benefits in excess of 4%		0
2006 CAP Bank		0
2007 CAP Bank		7,470
2008 Increase to State COLA of 3.5%		270,339

Amount Under (Over) CAP Bank	\$	3,954
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**TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
ANALYSIS OF MUNICIPAL PROPERTY TAX RATE**

	<u>2008</u>	<u>2007</u>
Total Budget Appropriations	\$ 41,868,609	\$ 39,276,826
Less: Surplus	4,346,000	4,424,000
Local Revenues	5,231,624	4,907,200
Interlocal Revenues	66,248	63,700
Intergovernmental Revenues	4,545,963	4,578,902
Delinquent Taxes	1,115,000	752,000
Amount to be Raised by Taxes	\$ 26,563,775	\$ 24,551,024
Divided by Assessed Valuation	<u>962,294,200</u>	<u>966,964,700</u>
Municipal Purpose Tax Rate (per \$100)	<u><u>2.760</u></u>	<u><u>2.539</u></u>

Increase (Decrease) in Tax Points	22.1	8.7%
Annual Cost to Average Residence	\$ 2,203	\$ 2,026
Increase (Decrease) in Average Cost	\$ 176.76	

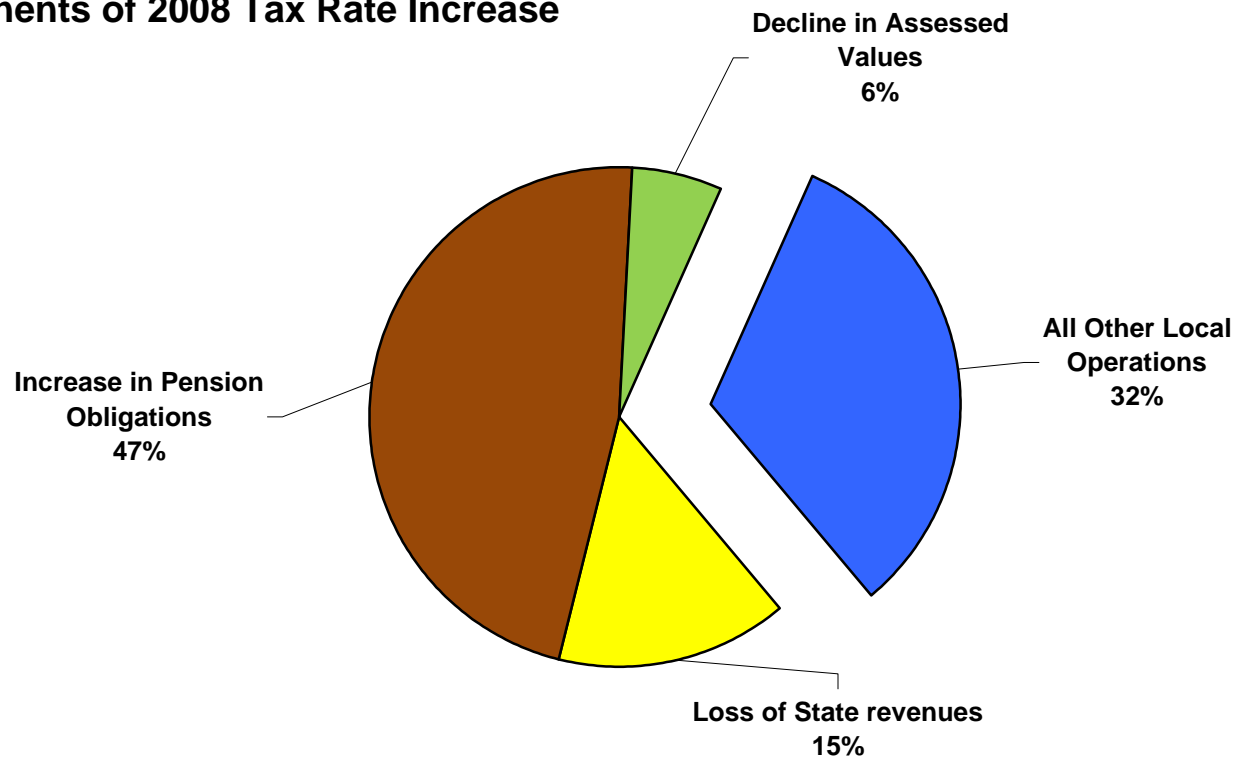
		<u>Amount</u>	<u>Tax Point</u>
2008 Assessed Value	-0.48%	\$ 962,294,200	\$ 96,229
2007 Assessed Value		966,964,700	96,696
Average Assessed Valuation		\$ 79,807	\$ 7.98

**TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
CHANGES IN LOCAL TAX LEVY**

<u>Budget Category</u>	<u>Proposed 2008</u>	<u>Final 2007</u>	<u>Impact on Tax Levy</u>	<u>Pct. Of Levy</u>
<u>General Revenues</u>				
Unrestricted State Revenues	4,018,825	4,341,249	322,424	1.3%
Surplus	4,346,000	4,424,000	78,000	0.3%
Local Revenues	5,231,624	4,907,200	(324,424)	-1.3%
Delinquent Taxes	1,115,000	752,000	(363,000)	-1.5%
Net Impact on Local Tax Levy	<u>14,711,449</u>	<u>14,424,449</u>	<u>(287,000)</u>	<u>-1.2%</u>
<u>Locally Funded Appropriations</u>				
Pension Obligations	2,259,977	1,215,000	1,044,977	4.3%
Non-Uniform Department Salaries	7,235,729	6,590,801	644,928	2.6%
Police Department Salaries	8,866,850	8,267,308	599,542	2.4%
Solid Waste Collection & Disposal	3,657,200	3,421,000	236,200	1.0%
Risk Management & Group Insurance	3,376,640	3,177,980	198,660	0.8%
Reserve for Uncollected Taxes	1,703,000	1,608,000	95,000	0.4%
Free Public Library	2,860,000	2,800,000	60,000	0.2%
Fire & EMS Department Salaries	521,900	481,850	40,050	0.2%
Local Share of Grant Programs	39,947	19,173	20,774	0.1%
Capital Projects - Locally Funded	312,000	310,000	2,000	0.0%
Debt Service	5,809,000	5,945,617	(136,617)	-0.6%
Department Operating Expenses	2,550,634	2,757,535	(206,901)	-0.8%
Energy Costs	1,171,000	1,457,480	(286,480)	-1.2%
Other Locally Funded Appropriations *	911,347	923,729	(12,382)	-0.1%
Net Impact on Local Tax Levy	<u>41,275,224</u>	<u>38,975,473</u>	<u>2,299,751</u>	<u>9.4%</u>
Budget Impact on Local Tax Levy			<u>2,012,751</u>	<u>8.2%</u>
Decrease in Total Assessed Value				<u>0.5%</u>
Total Increase in Local Tax Levy				<u>8.7%</u>

* Other Locally Funded Appropriations include grant programs, committee expenses, public support, deferred charges and contingency funds.

Township of Livingston Components of 2008 Tax Rate Increase



TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
COMPARISON OF 2007 ADOPTED AND FINAL BUDGETS
CURRENT FUND

Budget Appropriations	2008	2007 Budget			2008 Percent Change		
	Proposed	Adopted	Amended	Transfers	Final	Adopted	Final
Department Operations							
Administrative and Executive	\$ 1,206,300	\$ 1,107,800		\$ (46,670)	\$ 1,061,130	8.9%	13.7%
Financial Administration	766,460	864,850		(52,060)	812,790	-11.4%	-5.7%
Legal Services	326,700	375,500		(69,750)	305,750	-13.0%	6.9%
Engineering & Public Works	3,204,120	2,903,700		(67,959)	2,835,741	10.3%	13.0%
Construction Code, Planning & Zoning	1,064,000	1,060,900		(49,120)	1,011,780	0.3%	5.2%
Fire	648,400	634,500		(15,150)	619,350	2.2%	4.7%
Police & Emergency Management	9,180,264	8,768,770		(31,412)	8,737,358	4.7%	5.1%
Health & Welfare	860,464	853,985		(23,170)	830,815	0.8%	3.6%
Recreation & Education	1,717,850	1,801,650		(24,490)	1,777,160	-4.7%	-3.3%
Municipal Court	312,900	301,200		(9,060)	292,140	3.9%	7.1%
Free Public Library	2,860,000	2,800,000		0	2,800,000	2.1%	2.1%
Committees and Contributions	40,250	40,250		0	40,250	0.0%	0.0%
Total Department Operations	\$ 22,187,708	\$ 21,513,105	\$ -	\$ (388,842)	\$ 21,124,264	3.1%	5.0%
Non-Departmental Operations							
Risk Management & Group Insurance	\$ 3,376,640	\$ 2,877,000		\$ 300,980	\$ 3,177,980	17.4%	6.3%
Solid Waste Collection & Disposal	3,657,200	3,515,000		(94,000)	3,421,000	4.0%	6.9%
Energy Costs and Utilities	1,171,000	1,412,000		45,480	1,457,480	-17.1%	-19.7%
Pensions and Social Security	3,034,977	1,950,000		(41,340)	1,908,660	55.6%	59.0%
Contingent	50,000	50,000		0	50,000	0.0%	0.0%
Programs Offset by Grant Revenues	297,085	256,826	15,589		272,415	15.7%	9.1%
Capital Improvements	582,000	310,000	185,000		495,000	87.7%	17.6%
Municipal Debt Service	5,809,000	5,784,895		177,722	5,962,617	0.4%	-2.6%
Deferred Charges	0	0		0	0	NA	NA
Reserve for Uncollected Taxes	1,703,000	1,608,000		0	1,608,000	5.9%	5.9%
Total Non-Departmental Operations	\$ 19,680,901	\$ 17,763,721	\$ 200,589	\$ 388,842	\$ 18,353,151	10.8%	7.2%
Total Budget Appropriations	\$ 41,868,609	\$ 39,276,826	\$ 200,589	\$ 0	\$ 39,477,415	6.6%	6.1%

**TOWNSHIP OF LIVINGSTON
2008 MUNICIPAL FUNDING PROPOSAL
COMPARISON OF 2007 ADOPTED AND FINAL BUDGETS
SIGNIFICANT INCREASES AND DECREASES
CURRENT FUND**

Budget Appropriations	2008	2007 Budget			2008 Percent Change		
	Proposed	Adopted	Amended	Transfers	Final	Adopted	Final
Pension and Social Security Payments	\$ 3,034,977	\$ 1,950,000		\$ (41,340)	\$ 1,908,660	55.6%	59.0%
Capital Projects	582,000	310,000	185,000		495,000	87.7%	17.6%
Non-Uniform Department Salaries & Wages	7,235,729	6,797,925		(207,123)	6,590,801	6.4%	9.8%
Fire Department Salaries and Wages	521,900	497,000		(15,150)	481,850	5.0%	8.3%
Police Department Salaries and Wages	8,866,850	8,298,720		(31,412)	8,267,308	6.8%	7.3%
Solid Waste Collection and Disposal	3,657,200	3,515,000		(94,000)	3,421,000	4.0%	6.9%
Risk Management and Group Insurance	3,376,640	2,877,000		300,980	3,177,980	17.4%	6.3%
Free Public Library	2,860,000	2,800,000			2,800,000	2.1%	2.1%
Restricted Grant Programs	270,325	256,826	15,589		272,415	5.3%	-0.8%
Municipal Debt Service	5,809,000	5,784,895		177,722	5,962,617	0.4%	-2.6%
Department Operating Expenses	2,550,634	2,904,585		(147,050)	2,757,535	-12.2%	-7.5%
Energy Costs	1,171,000	1,412,000		45,480	1,457,480	-17.1%	-19.7%
All Other General Appropriations	229,355	264,875		11,894	276,769	-13.4%	-17.1%
Reserve For Uncollected Taxes	1,703,000	1,608,000			1,608,000	5.9%	5.9%
Total Appropriations	\$ 41,868,609	\$ 39,276,826	\$ 200,589	\$ (0)	\$ 39,477,415	6.6%	6.1%

2008 MUNICIPAL BUDGET DOCUMENT
BUDGET REVENUES

SURPLUS

Cash Surplus Anticipated - Support of General Operations

TOTAL: SURPLUS ANTICIPATED

	2008 Anticipated	2007 Budget			Excess (Deficit)
		Adopted	Final	Realized in Cash	
Cash Surplus Anticipated - Support of General Operations	3,500,000.00	3,600,000.00	3,600,000.00	3,600,000.00	0.00
TOTAL: SURPLUS ANTICIPATED	3,500,000.00	3,600,000.00	3,600,000.00	3,600,000.00	0.00

MISCELLANEOUS REVENUES

Section A: Local Revenues

Licenses:

Alcoholic Beverages

Other

Fees & Permits

Municipal Court Fines & Costs

Interest & Costs on Taxes

Interest on Investments & Deposits

Uniform Fire Safety Act - Local Fees

Municipal Occupancy Tax

TOTAL: SECTION A

Alcoholic Beverages	41,000.00	40,000.00	40,000.00	41,050.00	1,050.00
Other	33,200.00	30,000.00	30,000.00	33,235.60	3,235.60
Fees & Permits	268,000.00	240,000.00	240,000.00	268,728.20	28,728.20
Municipal Court Fines & Costs	410,600.00	380,000.00	380,000.00	410,601.69	30,601.69
Interest & Costs on Taxes	212,700.00	215,000.00	215,000.00	212,742.43	(2,257.57)
Interest on Investments & Deposits	522,800.00	630,000.00	630,000.00	522,804.82	(107,195.18)
Uniform Fire Safety Act - Local Fees	39,500.00	40,000.00	40,000.00	39,592.50	(407.50)
Municipal Occupancy Tax	204,100.00	161,000.00	161,000.00	204,132.99	43,132.99
TOTAL: SECTION A	1,731,900.00	1,736,000.00	1,736,000.00	1,732,888.23	(3,111.77)

Section B: State Payments Without Offsetting Appropriations

Legislative Initiative Municipal Block Grant (per cap.)

Consolidated Municipal Property Tax Relief

Energy Receipts Tax

Supplemental Energy Receipts Tax

NJ Municipal Homeland Security Assistance Program

Watershed Moratorium Offset Aid

Municipal Property Tax Assistance

TOTAL: SECTION B

Legislative Initiative Municipal Block Grant (per cap.)	0.00	116,432.00	116,432.00	116,432.00	0.00
Consolidated Municipal Property Tax Relief	829,914.00	1,034,805.00	1,034,805.00	1,034,805.00	0.00
Energy Receipts Tax	3,053,132.00	2,883,074.00	2,883,074.00	2,883,074.00	0.00
Supplemental Energy Receipts Tax	124,969.00	124,969.00	124,969.00	124,969.00	0.00
NJ Municipal Homeland Security Assistance Program	0.00	90,000.00	90,000.00	90,000.00	0.00
Watershed Moratorium Offset Aid	10,810.00	10,810.00	10,810.00	10,810.00	0.00
Municipal Property Tax Assistance	0.00	81,159.00	81,159.00	81,159.00	0.00
TOTAL: SECTION B	4,018,825.00	4,341,249.00	4,341,249.00	4,341,249.00	0.00

Section C: Dedicated Uniform Construction Code Fees

Uniform Construction Code Fees

TOTAL: SECTION C

Uniform Construction Code Fees	800,000.00	720,000.00	720,000.00	808,484.00	88,484.00
TOTAL: SECTION C	800,000.00	720,000.00	720,000.00	808,484.00	88,484.00

Section D: DCA Interlocal Municipal Service Agreements

Town of Millburn - Health Services

TOTAL: SECTION D

Town of Millburn - Health Services	66,248.00	63,700.00	63,700.00	62,193.00	(1,507.00)
TOTAL: SECTION D	66,248.00	63,700.00	63,700.00	62,193.00	(1,507.00)

Section F: State & County Revenues Offset with Appropriations

Public Health Priority Funding

Municipal Alliance on Alcoholism and Drug Abuse

Safe and Secure Communities Program

Handicapped Persons Recreational Opportunities Grant - Unapp.

Adaptive Recreation Grant - Unappropriated

Adaptive Recreation Grant

Recreation Individual Disabilities Young Adult Program

Clean Communities Program

Public Health Priority Funding	4,410.00	4,434.00	4,434.00	4,434.00	0.00
Municipal Alliance on Alcoholism and Drug Abuse	77,060.00	76,692.00	76,692.00	76,692.00	0.00
Safe and Secure Communities Program	54,936.00	60,000.00	60,000.00	60,000.00	0.00
Handicapped Persons Recreational Opportunities Grant - Unapp.	0.00	10,000.00	10,000.00	10,000.00	0.00
Adaptive Recreation Grant - Unappropriated	17,702.99	290.96	290.96	290.96	0.00
Adaptive Recreation Grant	17,616.00	0.00	0.00	0.00	0.00
Recreation Individual Disabilities Young Adult Program	13,000.00	12,344.00	12,344.00	12,344.00	0.00
Clean Communities Program	29,964.53	29,352.00	32,303.86	32,303.86	0.00

**2008 MUNICIPAL BUDGET DOCUMENT
BUDGET REVENUES**

	2008 Anticipated	2007 Budget			Excess (Deficit)
		Adopted	Final	Realized in Cash	
Clean Communities Program - Unappropriated	0.00	1,806.42	1,806.42	1,806.42	0.00
Recycling Tonnage Grant - Unappropriated	15,501.29	20,576.95	20,576.95	20,576.95	0.00
Bulletproof Vest - Unappropriated	0.00	6,238.40	6,238.40	6,238.40	0.00
NJ Highway Traffic Safety - "Click It or Ticket 2006"	0.00	4,000.00	4,000.00	4,000.00	0.00
NJ Child Passenger Safety Grant	0.00	0.00	1,656.00	1,656.00	0.00
NJ DOT - North Hillside Avenue	270,000.00	0.00	185,000.00	185,000.00	0.00
USDA Forest Service - Aerial Suppression Reimbursement	6,077.70	0.00	0.00	0.00	0.00
Pandemic Flu Preparedness Grant	9,801.00	0.00	10,981.00	10,981.00	0.00
Drunk Driving Enforcement Fund - Unappropriated	6,068.13	0.00	0.00	0.00	0.00
Body Armor Grant - Unappropriated	0.00	6,918.08	6,918.08	6,918.08	0.00
Federal Emergency Management Agency	5,000.00	5,000.00	5,000.00	5,000.00	0.00
TOTAL: SECTION F	527,137.64	237,652.81	438,241.67	438,241.67	0.00
Section G: Other Special Items					
Water Utility Operating Surplus of Prior Year	200,000.00	200,000.00	200,000.00	181,211.44	(18,788.56)
Uniform Fire Safety Act	43,056.88	42,000.00	42,000.00	42,371.21	371.21
Service Facility Fee - Water Utility	182,045.00	144,200.00	144,200.00	144,200.00	0.00
Service Facility Fee - Sewer Utility	1,438,350.00	1,544,000.00	1,544,000.00	1,544,000.00	0.00
Service Facility Fee - Swimming Pool Utility	63,122.00	47,000.00	47,000.00	47,000.00	0.00
Proceeds from Sale of Township Property	49,000.00	49,000.00	49,000.00	49,000.00	0.00
Off-Duty Police Officer Administrative Fees	108,900.00	125,000.00	125,000.00	108,911.50	(16,088.50)
Cable Franchise Fee	96,276.77	100,000.00	100,000.00	100,531.64	531.64
Verizon Franchise Fee	20,421.54	0.00	0.00	0.00	0.00
Payment in Lieu of Taxes - Town Center	220,000.00	220,000.00	220,000.00	275,045.24	55,045.24
Livingston Community Partners	125,000.00	0.00	0.00	0.00	0.00
Comcast Contribution	0.00	85,000.00	85,000.00	85,000.00	0.00
Sales of Recyclables	91,000.00	95,000.00	95,000.00	91,494.35	(3,505.65)
Developer Contribution: Gibbs College	220,000.00	0.00	0.00	0.00	0.00
Reserve for Debt Service	42,552.00	0.00	0.00	0.00	0.00
Interfund Receivable: Federal & State Grant Fund	0.00	327,000.00	327,000.00	327,000.00	0.00
Interfund Receivable: General Capital Fund	0.00	257,000.00	257,000.00	207,171.80	(49,828.20)
Interfund Receivable: Water Operating Fund	646,000.00	40,000.00	40,000.00	0.00	(40,000.00)
TOTAL: SECTION G	3,545,724.19	3,275,200.00	3,275,200.00	3,202,937.18	(72,262.82)
TOTAL MISCELLANEOUS REVENUES	10,689,834.83	10,373,801.81	10,574,390.67	10,585,993.08	11,602.41
RECEIPTS FROM DELINQUENT TAXES	1,115,000.00	752,000.00	752,000.00	675,207.17	(76,792.83)
SUBTOTAL GENERAL REVENUES	15,304,834.83	14,725,801.81	14,926,390.67	14,861,200.25	(65,190.42)
TOTAL AMOUNT TO BE RAISED BY TAXES	26,563,774.63	24,551,024.00	24,551,024.00	25,445,450.08	894,426.08
TOTAL GENERAL REVENUES	41,868,609.46	39,276,825.81	39,477,414.67	40,306,650.33	829,235.66

2008 MUNICIPAL BUDGET DOCUMENT
GENERAL APPROPRIATIONS

2008 Appropriated	2007 Budget			
	Adopted	Final	Paid or Charged	Reserved

OPERATIONS WITHIN "CAPS"

GENERAL GOVERNMENT

Administrative & Executive

Salaries & Wages	351,400.00	217,500.00	218,990.00	218,986.92	3.08
Other Expenses	35,500.00	35,500.00	35,500.00	23,382.57	12,117.43

Human Resources

Salaries & Wages	136,200.00	107,000.00	96,090.00	96,082.75	7.25
Other Expenses	115,600.00	118,800.00	68,800.00	63,420.51	5,379.49

Mayor & Council

Salaries & Wages	27,300.00	27,000.00	27,000.00	26,682.00	318.00
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Township Clerk

Salaries & Wages	267,400.00	248,000.00	251,000.00	250,999.05	0.95
Other Expenses	93,500.00	112,500.00	112,500.00	107,178.54	5,321.46

Codification of Ordinances

Other Expenses	7,000.00	0.00	0.00	0.00	0.00
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Government Records Compliance

Salaries & Wages	6,300.00	0.00	0.00	0.00	0.00
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Audit Services

Other Expenses	58,060.00	64,000.00	64,000.00	55,900.00	8,100.00
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Director of Finance

Salaries & Wages	120,000.00	130,000.00	130,000.00	130,000.00	0.00
Other Expenses	5,250.00	3,250.00	3,250.00	2,885.37	364.63

Purchasing

Salaries & Wages	59,400.00	62,000.00	59,220.00	59,214.49	5.51
Other Expenses	3,700.00	6,700.00	6,700.00	6,162.72	537.28

Financial Administration

Salaries & Wages	227,500.00	215,000.00	210,170.00	210,161.25	8.75
Other Expenses	3,150.00	3,350.00	3,350.00	3,228.67	121.33

Assessment of Taxes

Salaries & Wages	130,100.00	124,000.00	124,000.00	123,871.93	128.07
Other Expenses	27,750.00	57,750.00	21,750.00	17,029.56	4,720.44

Collection of Taxes

Salaries & Wages	116,300.00	183,000.00	173,550.00	173,541.26	8.74
Other Expenses	15,250.00	15,800.00	16,800.00	16,535.34	264.66

Legal Services and Costs

Salaries & Wages	27,700.00	28,500.00	28,500.00	26,918.95	1,581.05
Other Expenses	299,000.00	347,000.00	277,250.00	242,483.08	34,766.92

Engineering Services & Costs

Salaries & Wages	405,100.00	378,000.00	308,460.00	308,450.69	9.31
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2008 MUNICIPAL BUDGET DOCUMENT
GENERAL APPROPRIATIONS

	2008 Appropriated	2007 Budget			
		Adopted	Final	Paid or Charged	Reserved
Other Expenses	4,000.00	4,000.00	4,000.00	2,753.50	1,246.50
Public Building & Grounds					
Salaries & Wages	126,000.00	0.00	0.00	0.00	0.00
Other Expenses	248,720.00	157,000.00	167,000.00	167,000.00	0.00
Planning Board					
Salaries & Wages	124,500.00	123,000.00	96,080.00	96,070.87	9.13
Other Expenses	58,500.00	73,300.00	73,300.00	59,938.79	13,361.21
Board of Adjustment					
Salaries & Wages	8,600.00	8,600.00	8,600.00	8,590.94	9.06
Other Expenses	14,500.00	13,500.00	13,500.00	6,341.01	7,158.99
Consumer Affairs Office					
Other Expenses	250.00	250.00	250.00	35.00	215.00
Youth Services Program					
Salaries & Wages	72,600.00	70,500.00	70,500.00	69,951.17	548.83
Other Expenses	5,000.00	5,000.00	5,000.00	3,400.60	1,599.40
Management Information Systems					
Other Expenses	88,500.00	137,500.00	133,700.00	131,861.50	1,838.50
Unemployment Insurance					
Other Expenses	30,000.00	40,000.00	40,000.00	40,000.00	0.00
Insurance:					
General Liability	493,640.00	465,000.00	469,000.00	468,990.00	10.00
Dental	170,000.00	150,000.00	154,080.00	154,078.05	1.95
Other	73,000.00	17,000.00	17,900.00	17,890.87	9.13
Worker's Compensation	300,000.00	200,000.00	324,000.00	280,799.14	43,200.86
Group Insurance	2,310,000.00	2,005,000.00	2,173,000.00	2,172,868.14	131.86
Municipal Court					
Salaries & Wages	281,200.00	269,000.00	259,940.00	259,931.47	8.53
Other Expenses	31,700.00	32,200.00	32,200.00	24,193.48	8,006.52
Open Space Committee					
Other Expenses	12,000.00	12,000.00	12,000.00	8,266.98	3,733.02
PUBLIC SAFETY					
Fire					
Salaries & Wages	521,900.00	463,000.00	447,850.00	447,842.93	7.07
Other Expenses	126,500.00	97,500.00	97,500.00	95,385.14	2,114.86
Police					
Salaries & Wages	8,546,414.00	7,878,720.00	7,847,307.98	7,700,815.95	146,492.03
Other Expenses	303,850.00	466,100.00	466,100.00	466,071.88	28.12
Police Dispatch/911					
Salaries & Wages	265,500.00	260,000.00	260,000.00	260,000.00	0.00

2008 MUNICIPAL BUDGET DOCUMENT
GENERAL APPROPRIATIONS

	2008 Appropriated	2007 Budget			
		Adopted	Final	Paid or Charged	Reserved
Other Expenses	31,500.00	25,950.00	25,950.00	25,946.03	3.97
Emergency Management Services					
Other Expenses	2,000.00	2,000.00	2,000.00	1,958.75	41.25
<u>HOMELAND SECURITY</u>					
Police					
Salaries & Wages	0.00	100,000.00	100,000.00	100,000.00	0.00
Other Expenses	0.00	5,000.00	5,000.00	5,000.00	0.00
Aid to Volunteer Ambulance Companies					
Other Expenses	28,000.00	28,000.00	28,000.00	28,000.00	0.00
Fire					
Salaries & Wages	0.00	34,000.00	34,000.00	32,596.45	1,403.55
Other Expenses	0.00	40,000.00	40,000.00	33,409.73	6,590.27
Emergency Management Services					
Other Expenses	28,000.00	28,000.00	28,000.00	23,427.98	4,572.02
Office of Emergency Management					
Other Expenses	3,000.00	3,000.00	3,000.00	0.00	3,000.00
<u>PUBLIC WORKS</u>					
Road Repairs & Maintenance					
Salaries & Wages	1,438,200.00	1,336,500.00	1,234,700.00	1,234,697.72	2.28
Other Expenses	63,200.00	149,200.00	149,200.00	149,058.20	141.80
Shade Trees					
Salaries & Wages	15,000.00	0.00	0.00	0.00	0.00
Other Expenses	6,000.00	7,000.00	7,000.00	6,366.78	633.22
Snow Removal					
Salaries & Wages	50,000.00	100,000.00	193,380.52	93,380.52	100,000.00
Other Expenses	100,000.00	150,000.00	150,000.00	149,555.05	444.95
Vehicle Maintenance					
Other Expenses	100,100.00	0.00	0.00	0.00	0.00
<u>SANITATION</u>					
Garbage & Trash Removal					
Other Expenses	1,734,000.00	1,660,000.00	1,660,000.00	1,660,000.00	0.00
Leaf Collection					
Salaries & Wages	115,000.00	110,000.00	110,000.00	110,000.00	0.00
Other Expenses	308,000.00	292,000.00	292,000.00	292,000.00	0.00
Recycling					
Other Expenses	315,000.00	330,000.00	320,000.00	315,090.92	4,909.08

2008 MUNICIPAL BUDGET DOCUMENT
GENERAL APPROPRIATIONS

HEALTH & SOCIAL SERVICES

Board of Health

Salaries & Wages

Other Expenses

Division of Public Health Nursing

Salaries & Wages

Other Expenses

Air Pollution Control

Services of Suburban Essex Air Pollution Comm.

Administration of Public Assistance

Salaries & Wages

Other Expenses

Contribution to Social Service Agencies

Advisory Commission on the Handicapped

Environmental Commission

Other Expenses

RECREATION AND EDUCATION

Recreation

Salaries & Wages

Other Expenses

Parks

Salaries & Wages

Other Expenses

Celebration of Public Events

Other Expenses

Senior Citizen Transportation

Salaries & Wages

Other Expenses

Senior Citizen Office

Salaries & Wages

Other Expenses

Senior Community Center

Salaries & Wages

Other Expenses

Livingston Broadcast Authority

Other Expenses

	2008 Appropriated	2007 Budget			Reserved
		Adopted	Final	Paid or Charged	
Salaries & Wages	401,752.00	427,000.00	408,840.00	408,832.40	7.60
Other Expenses	15,500.00	12,000.00	12,000.00	10,897.76	1,102.24
Salaries & Wages	141,000.00	135,000.00	129,990.00	129,980.88	9.12
Other Expenses	4,900.00	4,900.00	4,900.00	4,303.79	596.21
Services of Suburban Essex Air Pollution Comm.	5,849.00	5,935.00	5,935.00	5,624.00	311.00
Salaries & Wages	65,800.00	52,500.00	52,500.00	52,434.01	65.99
Other Expenses	700.00	700.00	700.00	700.00	0.00
Contribution to Social Service Agencies	143,000.00	145,500.00	145,500.00	145,500.00	0.00
Advisory Commission on the Handicapped	1,750.00	1,750.00	1,750.00	1,188.86	561.14
Other Expenses	13,965.00	5,000.00	5,000.00	786.35	4,213.65
Salaries & Wages	641,000.00	588,000.00	572,840.00	572,832.65	7.35
Other Expenses	48,500.00	42,500.00	42,500.00	37,876.14	4,623.86
Salaries & Wages	776,400.00	670,000.00	670,000.00	670,000.00	0.00
Other Expenses	94,000.00	79,000.00	79,000.00	78,835.75	164.25
Other Expenses	50,000.00	44,000.00	45,500.00	45,499.29	0.71
Salaries & Wages	39,300.00	37,500.00	37,500.00	36,847.59	652.41
Other Expenses	4,150.00	4,150.00	4,150.00	3,523.26	626.74
Salaries & Wages	55,500.00	53,500.00	53,500.00	53,460.98	39.02
Other Expenses	4,000.00	4,500.00	4,500.00	1,849.11	2,650.89
Salaries & Wages	0.00	138,000.00	127,170.00	127,168.51	1.49
Other Expenses	0.00	40,500.00	40,500.00	31,405.71	9,094.29
Other Expenses	5,000.00	100,000.00	100,000.00	100,000.00	0.00

**2008 MUNICIPAL BUDGET DOCUMENT
GENERAL APPROPRIATIONS**

UNIFORM CONSTRUCTION CODE

Salaries & Wages
Other Expenses

	2008 Appropriated	2007 Budget			
		Adopted	Final	Paid or Charged	Reserved
Salaries & Wages	830,900.00	812,000.00	789,800.00	789,786.22	13.78
Other Expenses	27,000.00	30,500.00	30,500.00	30,500.00	0.00

UNCLASSIFIED

Utilities
Electricity
Street Lighting
Telephone
Gasoline
Solid Waste Disposal Costs
Community Services Act
Commuter Parking

Electricity	308,000.00	750,000.00	684,200.00	595,857.83	88,342.17
Street Lighting	410,000.00	327,000.00	383,730.00	346,467.80	37,262.20
Telephone	145,000.00	105,000.00	140,000.00	128,719.58	11,280.42
Gasoline	275,000.00	200,000.00	219,550.00	216,000.00	3,550.00
Solid Waste Disposal Costs	1,530,000.00	1,500,000.00	1,441,000.00	1,421,793.74	19,206.26
Community Services Act	40,000.00	25,000.00	0.00	0.00	0.00
Commuter Parking	0.00	28,500.00	42,050.00	42,050.00	0.00

Contingent

Contingent	50,000.00	50,000.00	50,000.00	45,794.00	4,206.00
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TOTAL OPERATIONS INCLUDING CONTINGENT

TOTAL OPERATIONS INCLUDING CONTINGENT	27,220,300.00	26,253,405.00	26,117,023.50	25,503,197.40	613,826.10
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STATUTORY EXPENDITURES

Social Security System
Police & Fireman's Retirement System - ERI
Public Employees' Retirement System - ERI
Consolidated Police & Fireman's Retirement Fund

Social Security System	775,000.00	735,000.00	693,660.00	693,654.19	5.81
Police & Fireman's Retirement System - ERI	52,949.00	0.00	0.00	0.00	0.00
Public Employees' Retirement System - ERI	128,192.00	0.00	0.00	0.00	0.00
Consolidated Police & Fireman's Retirement Fund	43,081.52	45,500.00	45,500.00	45,385.74	114.26

TOTAL APPROPRIATIONS WITHIN "CAPS"

Salaries and Wages
Other Expenses

TOTAL APPROPRIATIONS WITHIN "CAPS"	28,219,522.52	27,033,905.00	26,856,183.50	26,242,237.33	613,946.17
Salaries and Wages	16,391,266.00	15,386,820.00	15,131,478.50	14,880,130.55	251,347.95
Other Expenses	11,828,256.52	11,647,085.00	11,724,705.00	11,362,106.78	362,598.22

**2008 MUNICIPAL BUDGET DOCUMENT
GENERAL APPROPRIATIONS**

	2008 Appropriated	2007 Budget		
		Adopted	Final	Paid or Charged

OPERATIONS EXCLUDED FROM "CAPS"

Essex County Improvement Authority-Lease Purchase Agreement	0.00	17,000.00	17,000.00	16,956.88	43.12
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Maintenance of Free Public Library	2,860,000.00	2,800,000.00	2,800,000.00	2,800,000.00	0.00
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STATUTORY EXPENDITURES

Police & Fireman's Retirement System	1,489,914.00	940,500.00	940,500.00	940,104.00	396.00
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Public Employees' Retirement System	545,840.00	229,000.00	229,000.00	228,002.00	998.00
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STORMWATER MANAGEMENT

Road Repairs & Maintenance					
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Salaries & Wages	96,800.00	92,000.00	92,000.00	88,000.00	4,000.00
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Other Expenses	128,000.00	128,000.00	128,000.00	68,097.72	59,902.28
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Petroleum Products	33,000.00	30,000.00	30,000.00	30,000.00	0.00
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Gypsy Moth Control	26,760.00	0.00	0.00	0.00	0.00
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Recycling Tax	38,200.00	0.00	0.00	0.00	0.00
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INTERLOCAL MUNICIPAL SERVICE AGREEMENTS

Township of Millburn Health Services					
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Salaries & Wages	41,748.00	40,100.00	40,100.00	25,158.69	14,941.31
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Other Expenses	24,500.00	23,600.00	23,600.00	0.00	23,600.00
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PUBLIC & PRIVATE PROGRAMS OFFSET BY REVENUES

Public Health Priority Funding - Salaries & Wages	4,410.00	4,434.00	4,434.00	4,434.00	0.00
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Clean Communities Act - Other Expenses	29,964.53	31,158.42	34,110.28	34,110.28	0.00
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Municipal Alliance on Alcoholism & Drug Abuse - Other Expenses	77,060.00	76,692.00	76,692.00	76,692.00	0.00
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Municipal Alliance on Alcoholism & Drug Abuse - Local Share	19,265.00	19,173.00	19,173.00	19,173.00	0.00
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Safe & Secure Communities - Salaries & Wages	54,936.00	60,000.00	60,000.00	60,000.00	0.00
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Handicapped Persons Recreational Opportunities - Salaries	0.00	10,000.00	10,000.00	10,000.00	0.00
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Drunk Driving Enforcement Fund - Other Expenses	6,068.13	0.00	0.00	0.00	0.00
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Adaptive Recreation Program - Salaries and Wages	35,318.99	290.96	290.96	290.96	0.00
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Recreation Individual Disabilities Young Adult Prog - Other Exp.	13,000.00	12,344.00	12,344.00	12,344.00	0.00
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Body Armor - Other Expenses	0.00	6,918.08	6,918.08	6,918.08	0.00
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Recycling Tonnage - Other Expenses	15,501.29	20,576.95	20,576.95	20,576.95	0.00
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Bulletproof Vest - Other Expenses	0.00	6,238.40	6,238.40	6,238.40	0.00
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Pandemic Flu Preparedness Grant - Other Expenses	9,801.00	0.00	10,981.00	10,981.00	0.00
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Federal Emergency Management Agency - Other Expenses	5,000.00	5,000.00	5,000.00	5,000.00	0.00
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Click It or Ticket 2006 - Other Expenses	0.00	4,000.00	4,000.00	4,000.00	0.00
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**2008 MUNICIPAL BUDGET DOCUMENT
GENERAL APPROPRIATIONS**

	2008 Appropriated	2007 Budget			
		Adopted	Final	Paid or Charged	Reserved
Child Passenger Safety - Salaries & Wages	0.00	0.00	1,656.00	1,656.00	0.00
TOTAL OPERATIONS EXCLUDED FROM CAP	5,555,086.94	4,557,025.81	4,572,614.67	4,468,733.96	103,880.71
Salaries and Wages	233,212.99	206,824.96	208,480.96	189,539.65	18,941.31
Other Expenses	5,321,873.95	4,350,200.85	4,364,133.71	4,279,194.31	84,939.40
CAPITAL IMPROVEMENTS					
Capital Improvement Fund	312,000.00	310,000.00	310,000.00	310,000.00	0.00
NJ DOT - North Hillside Avenue	270,000.00	0.00	185,000.00	185,000.00	0.00
TOTAL CAPITAL IMPROVEMENTS	582,000.00	310,000.00	495,000.00	495,000.00	0.00
MUNICIPAL DEBT SERVICE					
Payment of Bond Principal	3,202,000.00	2,645,000.00	2,645,000.00	2,645,000.06	0.00
Interest on Bonds	1,386,000.00	1,221,776.00	1,368,219.16	1,368,219.16	0.00
Bond Anticipation Notes - Principal	0.00	0.00	0.00	0.00	0.00
Bond Anticipation Notes - Interest	148,000.00	0.00	0.00	0.00	0.00
N.J. D.E.P. - Littells Pond Project - Principal	4,000.00	0.00	0.00	0.00	0.00
N.J. D.E.P. - Littells Pond Project - Interest	3,000.00	0.00	0.00	0.00	0.00
N.J. Wastewater Trust Fund - Loan Repayment	1,022,000.00	1,176,301.00	1,176,301.00	1,176,300.03	0.00
N.J. Wastewater Trust Fund - Interest	44,000.00	95,350.00	95,350.00	54,251.08	0.00
Essex County Improvement Authority - Principal	0.00	455,486.00	455,486.00	455,486.00	0.00
Essex County Improvement Authority - Interest	0.00	173,982.00	205,260.34	205,260.34	0.00
TOTAL MUNICIPAL DEBT SERVICE	5,809,000.00	5,767,895.00	5,945,616.50	5,904,516.67	0.00
TOTAL APPROPRIATIONS EXCL FROM "CAPS"	11,946,086.94	10,634,920.81	11,013,231.17	10,868,250.63	103,880.71
SUB-TOTAL: GENERAL APPROPRIATIONS	40,165,609.46	37,668,825.81	37,869,414.67	37,110,487.96	717,826.88
RESERVE FOR UNCOLLECTED TAXES	1,703,000.00	1,608,000.00	1,608,000.00	1,608,000.00	0.00
TOTAL GENERAL APPROPRIATIONS	41,868,609.46	39,276,825.81	39,477,414.67	38,718,487.96	717,826.88

**DEDICATED WATER UTILITY BUDGET
BUDGET REVENUES**

SURPLUS

Operating Surplus Anticipated
Operating Surplus Anticipated with Consent of Director of LGS
TOTAL: OPERATING SURPLUS ANTICIPATED

	2008	2007 Budget			
	Anticipated	Adopted	Final	Realized in Cash	Excess (Deficit)
Operating Surplus Anticipated	705,000.00	661,000.00	661,000.00	661,000.00	0.00
Operating Surplus Anticipated with Consent of Director of LGS	0.00	0.00	0.00	0.00	0.00
TOTAL: OPERATING SURPLUS ANTICIPATED	705,000.00	661,000.00	661,000.00	661,000.00	0.00
Rents	4,070,000.00	3,507,000.00	3,507,000.00	4,074,664.74	567,664.74
Miscellaneous	90,000.00	50,000.00	50,000.00	94,180.18	44,180.18
Deficit (General Budget)	0.00	0.00	0.00	0.00	0.00
TOTAL WATER UTILITY REVENUES	4,865,000.00	4,218,000.00	4,218,000.00	4,829,844.92	611,844.92

BUDGET APPROPRIATIONS

Operating:

Salaries & Wages
Other Expenses

Capital Improvements:

Capital Improvement Fund
Capital Outlay

Debt Service:

Payment of Bond Principal
Payment of Bond Anticipation Notes and Capital Notes
Interest on Bonds
Interest on Notes
Water Supply Loan Repayment

Statutory Expenditures:

Public Employees' Retirement System
Social Security System
Unemployment Compensation Insurance

Judgments

Deficit in Operations in Prior Years

Surplus (General Budget)

TOTAL WATER UTILITY APPROPRIATIONS

	2008	2007 Budget			
	Appropriated	Adopted	Final	Paid or Charged	Reserved
Salaries & Wages	976,660.00	1,037,000.00	931,000.00	911,175.20	19,824.80
Other Expenses	3,749,840.00	3,021,000.00	3,127,000.00	3,126,592.25	407.75
Capital Improvement Fund	0.00	0.00	0.00	0.00	0.00
Capital Outlay	0.00	0.00	0.00	0.00	0.00
Payment of Bond Principal	0.00	0.00	0.00	0.00	0.00
Payment of Bond Anticipation Notes and Capital Notes	0.00	0.00	0.00	0.00	0.00
Interest on Bonds	0.00	0.00	0.00	0.00	0.00
Interest on Notes	13,500.00	0.00	0.00	0.00	0.00
Water Supply Loan Repayment	46,000.00	46,000.00	46,000.00	45,772.29	0.00
Public Employees' Retirement System	0.00	38,000.00	38,000.00	38,000.00	0.00
Social Security System	78,000.00	75,000.00	75,000.00	69,314.84	5,685.16
Unemployment Compensation Insurance	1,000.00	1,000.00	1,000.00	1,000.00	0.00
Judgments	0.00	0.00	0.00	0.00	0.00
Deficit in Operations in Prior Years	0.00	0.00	0.00	0.00	0.00
Surplus (General Budget)	0.00	0.00	0.00	0.00	0.00
TOTAL WATER UTILITY APPROPRIATIONS	4,865,000.00	4,218,000.00	4,218,000.00	4,191,854.58	25,917.71

**DEDICATED SEWER UTILITY BUDGET
BUDGET REVENUES**

SURPLUS

Operating Surplus Anticipated
Operating Surplus Anticipated with Consent of Director of LGS
TOTAL: OPERATING SURPLUS ANTICIPATED

	2008 Anticipated	2007 Budget			Excess (Deficit)
		Adopted	Final	Realized in Cash	
Operating Surplus Anticipated	123,000.00	0.00	0.00	0.00	0.00
Operating Surplus Anticipated with Consent of Director of LGS	0.00	0.00	0.00	0.00	0.00
TOTAL: OPERATING SURPLUS ANTICIPATED	123,000.00	0.00	0.00	0.00	0.00
Rents	3,420,000.00	3,011,000.00	3,011,000.00	3,421,938.99	410,938.99
Connection Fees	37,000.00	55,000.00	55,000.00	37,500.00	(17,500.00)
Additional Rents	130,000.00	279,000.00	279,000.00	0.00	(279,000.00)
Deficit (General Budget)	0.00	0.00	0.00	0.00	0.00
TOTAL SEWER UTILITY REVENUES	3,710,000.00	3,345,000.00	3,345,000.00	3,459,438.99	114,438.99

BUDGET APPROPRIATIONS

Operating:

Salaries & Wages
Other Expenses

Capital Improvements:

Capital Improvement Fund
Capital Outlay

Debt Service:

Payment of Bond Principal
Payment of Bond Anticipation Notes and Capital Notes
Interest on Bonds
Interest on Notes

Statutory Expenditures:

Public Employees' Retirement System
Social Security System
Unemployment Compensation Insurance

Judgments

Deficit in Operations in Prior Years

Surplus (General Budget)

TOTAL SEWER UTILITY APPROPRIATIONS

	2008 Appropriated	2007 Budget			Reserved
		Adopted	Final	Paid or Charged	
Salaries & Wages	893,500.00	840,000.00	840,000.00	821,428.65	18,571.35
Other Expenses	2,742,600.00	2,402,000.00	2,402,000.00	2,386,524.98	15,475.02
Capital Improvement Fund	0.00	0.00	0.00	0.00	0.00
Capital Outlay	0.00	0.00	0.00	0.00	0.00
Payment of Bond Principal	0.00	0.00	0.00	0.00	0.00
Payment of Bond Anticipation Notes and Capital Notes	0.00	0.00	0.00	0.00	0.00
Interest on Bonds	0.00	0.00	0.00	0.00	0.00
Interest on Notes	0.00	0.00	0.00	0.00	0.00
Public Employees' Retirement System	0.00	38,000.00	38,000.00	38,000.00	0.00
Social Security System	73,900.00	65,000.00	65,000.00	62,513.62	2,486.38
Unemployment Compensation Insurance	0.00	0.00	0.00	0.00	0.00
Judgments	0.00	0.00	0.00	0.00	0.00
Deficit in Operations in Prior Years	0.00	0.00	0.00	0.00	0.00
Surplus (General Budget)	0.00	0.00	0.00	0.00	0.00
TOTAL SEWER UTILITY APPROPRIATIONS	3,710,000.00	3,345,000.00	3,345,000.00	3,308,467.25	36,532.75

**DEDICATED SWIMMING POOL UTILITY BUDGET
BUDGET REVENUES**

SURPLUS

Operating Surplus Anticipated
Operating Surplus Anticipated with Consent of Director of LGS
TOTAL: OPERATING SURPLUS ANTICIPATED

	2008	2007 Budget			
	Anticipated	Adopted	Final	Realized in Cash	Excess (Deficit)
Operating Surplus Anticipated	42,585.00	58,100.00	58,100.00	58,100.00	0.00
Operating Surplus Anticipated with Consent of Director of LGS	0.00	0.00	0.00	0.00	0.00
TOTAL: OPERATING SURPLUS ANTICIPATED	42,585.00	58,100.00	58,100.00	58,100.00	0.00
Membership and Guest Fees	470,000.00	475,000.00	475,000.00	473,944.55	(1,055.45)
Membership and Guest Fees - Additional Fees	45,000.00	0.00	0.00	0.00	0.00
Refectory Fees	4,600.00	4,400.00	4,400.00	4,630.50	230.50
Deficit (General Budget)	0.00	0.00	0.00	0.00	0.00
TOTAL SWIMMING POOL UTILITY REVENUES	562,185.00	537,500.00	537,500.00	536,675.05	(824.95)

BUDGET APPROPRIATIONS

Operating:

Salaries & Wages
Other Expenses

Capital Improvements:

Capital Improvement Fund
Capital Outlay

Debt Service:

Payment of Bond Principal
Payment of Bond Anticipation Notes and Capital Notes
Interest on Bonds
Interest on Notes
Essex County Improvement Authority Loan Repayment

Statutory Expenditures:

Public Employees' Retirement System
Social Security System
Unemployment Compensation Insurance

Judgments

Deficit in Operations in Prior Years

Surplus (General Budget)

TOTAL SWIMMING POOL UTILITY APPROPRIATIONS

	2008	2007 Budget			
	Appropriated	Adopted	Final	Paid or Charged	Reserved
Salaries & Wages	239,843.00	243,500.00	243,500.00	201,628.41	41,871.59
Other Expenses	264,712.00	224,900.00	224,900.00	177,286.07	47,613.93
Capital Improvement Fund	0.00	0.00	0.00	0.00	0.00
Capital Outlay	39,230.00	36,500.00	36,500.00	30,467.45	6,032.55
Payment of Bond Principal	0.00	0.00	0.00	0.00	0.00
Payment of Bond Anticipation Notes and Capital Notes	0.00	0.00	0.00	0.00	0.00
Interest on Bonds	0.00	0.00	0.00	0.00	0.00
Interest on Notes	0.00	0.00	0.00	0.00	0.00
Essex County Improvement Authority Loan Repayment	0.00	16,000.00	16,000.00	15,900.00	0.00
Public Employees' Retirement System	0.00	0.00	0.00	0.00	0.00
Social Security System	18,400.00	16,600.00	16,600.00	14,239.45	2,360.55
Unemployment Compensation Insurance	0.00	0.00	0.00	0.00	0.00
Judgments	0.00	0.00	0.00	0.00	0.00
Deficit in Operations in Prior Years	0.00	0.00	0.00	0.00	0.00
Surplus (General Budget)	0.00	0.00	0.00	0.00	0.00
TOTAL SWIMMING POOL UTILITY APPROPRIATIONS	562,185.00	537,500.00	537,500.00	439,521.38	97,878.62

Township of Livingston**Proposed Capital Projects****GENERAL CAPITAL**

Green Acres Acquisition		\$ 350,000
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Improvements to Business Improvement Zone		262,500
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Engineering

2008 Road Improvements	\$ 3,000,000	
North Hillside Ave. Section 8 (plus \$270,000 NJ DOT Grant)	33,000	
Clean Debris & Gravel Out of Canoe Brook at East Cedar Street Bridge	120,000	
Microsurface Section 6	<u>140,000</u>	3,293,000

Public Works

Curbing Repair and Replacement	\$ 75,000	
Large Area Pavement Repair	60,000	
Replace Worn and Faded Signs at Various Locations	35,000	
Tree Replacement	20,000	
Work Zone Safety Equipment	15,000	
Pick-Up Truck Replacement - Hybrid	29,500	
Truck Replacement - F550	86,000	
Speed Tables	35,000	
Replace 1993 Loader Plow	22,000	
Purchase of New Forks for Loaders	10,000	
Tink Claw Replacement	22,000	
Air Compressor	<u>8,000</u>	417,500

Parks

Replacement of Benches, Tables & Trash Cans at Various Locations	\$ 50,000	
Memorial Park Improvements	200,000	
Large Toro 580D Mower	94,000	
Truck Replacement F350	73,000	
Truck Replacement F550	86,000	
Walker Mower	17,000	
Heritage Field Turf	<u>50,000</u>	570,000

Buildings and Grounds

Remedial Investigation Report for Police HQ UST	\$ 208,500	
Ford F-550 With Utility Body	75,000	
Improvements to Municipal Property	900,000	1,183,500

Construction and Code Enforcement

Replace 1997 Ford Taurus and 1986 Caprice	<u>39,200</u>	39,200
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Fire

Chief's Vehicle Replacement	\$ 50,000	
FIT-Test Machine	8,500	
Replacement of Interior/Exterior Doors at Stations	12,000	
Bunker Gear	<u>21,800</u>	92,300

Township of Livingston**Proposed Capital Projects****Police**

Computer Aided Dispatch and Records Management Upgrade	\$ 200,000	
Downflow Fingerprint Work Station	2,800	202,800

Recreation

Replace Portable Stage	<u>15,000</u>	15,000
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Management Information Systems

Human Resources: HRIS with Time & Attendance	\$ 40,000	
Tax Collector: HP LaserJet 9050DN	4,000	
Public Works: Dell Laptop Computer	2,500	
MIS: Tax Utility Program	3,500	
Fire Dept: New Computer Monitor and Printer	2,000	
Police Dept: Upgrade of Mobile Video Server	10,000	
Dell Desktop Computer	3,700	
(5) Replacement Laptops for Patrol Cars	10,000	
(2) Additional MDT's, (5) Vehicle Modems, Portable GPS, Server	30,000	105,700

Additional Section 2-20 Administrative Expenses

206,000

TOTAL GENERAL CAPITAL

\$ 6,737,500

Township of Livingston

Proposed Capital Projects

WATER UTILITY

Hydrant Replacement and Maintenance Program	\$ 43,600	
Water Meter Radio Read Devices	300,000	
Well Station Chlorinators	6,750	
Installation of New Flow Recorder # 3 & 5 Wells	10,000	
Tablet Chlorine System	12,000	
Paint Interior and Exterior of Mine Hill Water Tank	165,000	
Replace 2000 F-350 Truck	<u>37,000</u>	\$ 574,350

Additional Section 2-20 Administrative Expenses 55,650

TOTAL WATER UTILITY \$ 630,000

SEWER UTILITY

Water Pollution Control

NJDEP Permit Limit Appeal (Wastewater studies - Section 2-20)	\$ 68,000	
Phosphorus Demonstration	121,000	
Return and Waste Sludge Flow Meters	25,000	
Blower Repair/Replacement	55,000	
Repair Digester Muffin Monster Grinder	5,500	
Pickup Truck w/Plow Attachment	30,000	
Boiler Repairs	10,000	
Parts for Aeration Tanks	20,000	
Other Utility Projects	<u>60,000</u>	\$ 394,500

Additional Section 2-20 Administrative Expenses 35,500

TOTAL SEWER UTILITY \$ 430,000

SWIMMING POOL UTILITY

Liquid Chlorine Storage Container	\$ 3,500	
Automatic Robotic Pool Vacuum	6,000	
Strantrol Controller for Lap & Wading Pool at Haines Complex	8,000	
Replace Federal Pacific Circuit Breakers at Northland, Haines Pool and Force Home	19,500	
Replace High Rate Sand Filter for Main Pool at Haines Complex	39,230	
Sandblasting of Paint Coatings from Lap and Main Pools at Haines	<u>58,000</u>	\$ 134,230

Additional Section 2-20 Administrative Expenses 15,000

TOTAL SWIMMING POOL UTILITY \$ 149,230

TOTAL CAPITAL REQUESTS \$ 7,946,730

PROPOSED FUNDING OF CAPITAL IMPROVEMENTS

	<u>Budget</u>	<u>Debt</u>
General Capital - Capital Improvement Fund	\$ 322,500	\$ 6,415,000
Water Utility	-	630,000
Sewer Utility	-	430,000
Swimming Pool Utility - Capital Outlay	39,230	110,000
Total Capital Improvement Budget Required	<u><u>\$ 361,730</u></u>	<u><u>\$ 7,585,000</u></u>